S.278(2) Houndsditch Works: Originally Approved Budget (2006) and Revised Budget (2010)

| Original Scheme | Approved Budget (£) | Revised Budget (£) | Variance (£) | Notes |
|---------------------------------|---------------------|--------------------|--------------|-------|
| Works - Heron | 1,010,000 | 890,045 | - 119,955 | 1 |
| Contingencies | 125,000 | - | - 125,000 | 2 |
| Sub total | 1,135,000 | 890,045 | - 244,955 | |
| Works - City | - | 126,500 | 126,500 | 3 |
| Staff Costs | 55,000 | 75,000 | 20,000 | 4 |
| Maintenance for 5 years - trees | 36,000 | 36,000 | - | |
| Houndsditch Works | 1,226,000 | 1,127,545 | - 98,455 | |

- 1. The cost estimate was updated after the detailed design was completed and prior to the works occuring.
- 2. The revised estimate did not include a contingency amount. This would be called on later if necessary.
- 3. During the the detailed design process, additional drainage was needed (delivered by the City).
- 4. There was provision in the S.278(2) agreement for a sum of £20,000 for technical expenses (in addition to that contained in the estimate).

S.278(2) Houndsditch Works: Scope Change (2011)

| Original Scheme | Revised Budget (£) | Scope Change (£) | Variance (£) | Notes |
|---------------------------------|--------------------|------------------|--------------|-------|
| Heron Delivery | 890,045 | 506,062 | - 383,983 | |
| Contingencies | - | - | - | |
| Sub total | 890,045 | 506,062 | - 383,983 | 5 |
| City Delivery | 126,500 | 126,500 | - | |
| Staff Costs | 75,000 | 83,000 | 8,000 | 6 |
| Maintenance for 5 years - trees | 36,000 | 24,000 | - 12,000 | 5 |
| Houndsditch Works | 1,127,545 | 739,562 | - 387,983 | |

- 5. The change of scope was a result of Heron Plaza receiving planning permission and a need to change the design of the area. The delivery of Houndsditch works significantly reduced because the works might well have to be dug up during the construction of Heron Plaza soon after implementation. £395,983 (£383,983 + £12,000) has been provided by the developer and set aside to make up for the lesser scheme that was delivered.
- 6. £8,000 was attributed to the staff cost to renegotiate and approve the variation to the S.278 agreement including negotiating the details of the £395,983.

S.278(2) Houndsditch Works: Final Spend

| Original Scheme | Scope Change (£) | Final Expected Spend (£) | Variance (£) | Notes |
|--|-------------------|-----------------------------|---------------|-------|
| Works - developer delivered Contingencies | - 506,062 - | 486,505 | - 19,557 - | 7 |
| Sub total | 506,062 | 486,505 | - 19,557 | |
| Works - City Delivered | 126,500 | 168,047 | 41,547 | 8 |
| Staff Costs | 83,000 | 84,359 | 1,359 | |
| Maintenance for 5 years - trees | 24,000 | 24,000 | - | |
| Houndsditch Works | 739,562 | 762,911 | 23,349 | |

- 7. It was agreed that the City would take on the delivery of the CCTV (estimated at £19,557) as part of closing the project.
- 8. The increase in cost of the drop shafts was higher than initially estimated because they were deeper than first envisaged which accounted for the additional £21,990 (on top of the cctv at £19,557)